



# FY25 Results Presentation

Speakers:

**Rod Lockhart, CEO**

**Hugo Davies, Chief Capital Officer & MD Mortgages**

**Stephen Shipley, CFO**

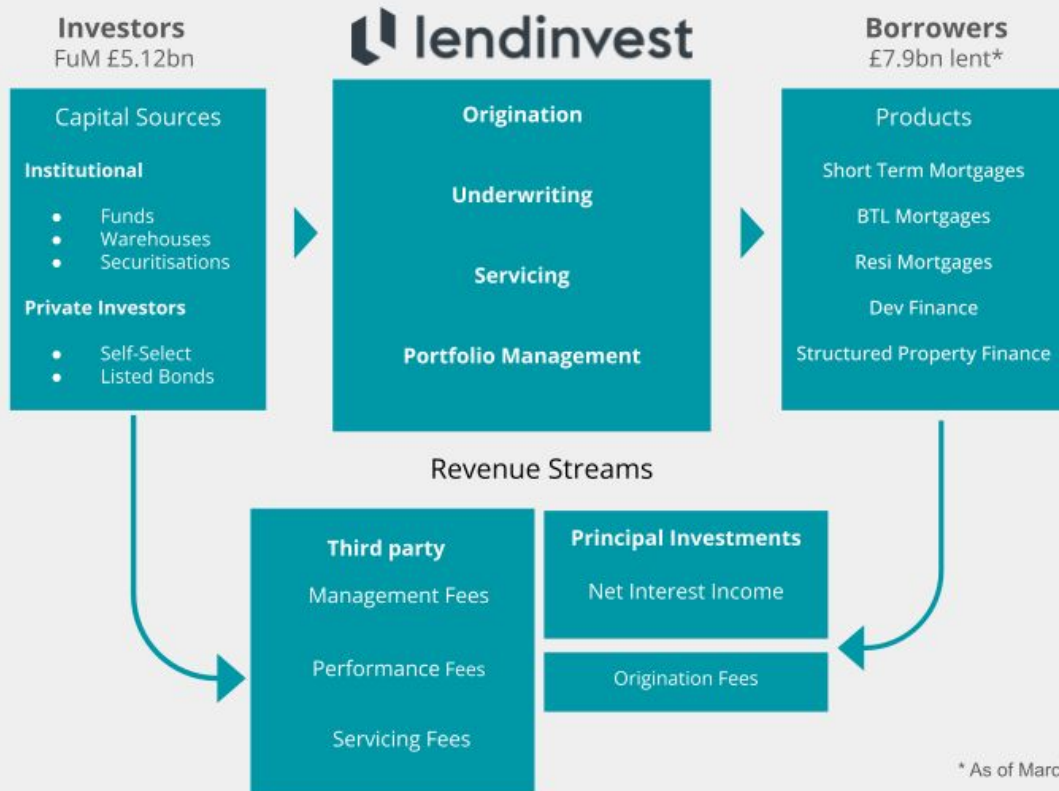
# Agenda

- 1 Introduction
- 2 Delivering on our Strategy
- 3 Market & Divisional Performance
- 4 Financial Performance
- 5 Outlook
- 6 Q&A

# About us

**LendInvest is one of the UK's leading alternative property finance platforms.**

- We connect institutional, high net worth and sophisticated private investors to property finance opportunities.
- Our proprietary technology powers end-to-end loan origination, underwriting and asset management.
- Our investors access diversified portfolios across residential, mixed-use and commercial sectors.
- We serve property investors, landlords, homeowners and developers with tailored finance solutions.



# Delivering on our Strategy

# Our strategy for FY25 was:

Lend More

Operate More  
Efficiently

Return to  
Profitability



## FY25 Strategic Highlights

**Capital-light, tech-driven  
platform, embedded**

**39% Growth in Lending YoY**

Record Total Lending of £1.23bn  
Strong Mortgage growth of 62%

**Assets under  
Management (AuM)**

AuM up 16% to £3.23bn

**79% of AuM from third-party  
capital**

Net Fee Income (NFI) up 48% to  
£22m

**Strategic Principal  
Investments**

Net Interest Income (NII)  
nearly doubled to £15.7m

**Profit**

Adj. EBITDA: £3.2m; £22.1m swing YoY  
Loss before tax: (£1.2m); 96% ↑ vs FY24  
H2 PBT ↑ 127%: £0.5m % vs H1 loss of  
-(£1.7m)

# How we did it

Operational discipline, tech advantage, and sharper execution underpinned our FY25 performance

1

Lending +39%, but  
operating costs  
-22%

2

Tech delivering  
meaningful gains in  
operating leverage

3

Cost per BTL  
origination ↓ 60%  
(Avg in FY 24 £671 → Avg cost in  
March 25 £269)

4

Offer-to-completion  
time ↓ 16%  
(43 → 36 days)

5

Underwriter  
productivity ↑ 50%  
£150m/ UW / year up from  
£100m in FY24; sector-leading  
throughput

6

Leaner, smarter,  
more scalable

7

Trustpilot 4.1 ★  
vs non-bank lender industry  
avg. 2.7 ★

8

Digital Lender 2025



# Our Market & Divisional Performance

# The Market Landscape

Six reasons for confidence:

- 1 **UK mortgage market regaining momentum**
- 2 **Growth in alternative/specialist lending**
- 3 **Regulatory tailwinds (e.g. LTI flow limits)**
- 4 **Mortgage approvals trending up; impairments benign**
- 5 **Wall of Capital - Investor demand for asset-backed finance growing**
- 6 **Private credit ~\$3tn, 40% Asset Backed Finance and rising**

# Capital Strength & Institutional Support

- FuM up 24% to £5.13bn
- Supporting shift to 79% of AuM managed on behalf of third parties
- Nearly £2bn secured through new and renewed funding on improved terms - NII up 99%

- 1 **Upsized JP Morgan (+£500m to £1.5bn)**
- 2 **Upsized UK Retail Bank (+£500m to £1bn)**
- 3 **Raised £250m from Societe Generale**
- 4 **Renewed £300m with HSBC & BNP**
- 5 **Renewed £300m with Lloyds**
- 6 **Oversubscribed £280m public securitisation completed with successful pricing**

# Divisional Performance Strengthening

## **Mortgages - Strong Momentum**

- +62% FY25 lending growth across Buy-to-Let (BTL), Short-Term Mortgages and Residential
- Broker growth via Club & Network strategy – scalable, high-conversion, high net promoter score (Trustpilot 4.1\*) maintained
- Stronger retention: Product Transfer rollout, Bridge-to-Let, and Direct-to-Consumer gaining traction - cost-of-acquisition reduced
- Pricing strategy reflects value of UX, speed, transparency, and broker trust
- ~4% BTL market share = high growth runway in £40bn+ market

## **Capital - Green Shoots of Recovery**

- Expanded mandates and a growing development pipeline signal early signs of recovery:
  - Development enquiry volumes in H2 FY25 rose 35% V prior year
- Market backdrop improving: government recommitment to housebuilding, planning reform, and Help to Buy-style support under discussion



# Group Financial Performance

# Key Financial Highlights

1

(Loss)/Profit before Tax



2

Net fee income (NFI)



3

Administration costs

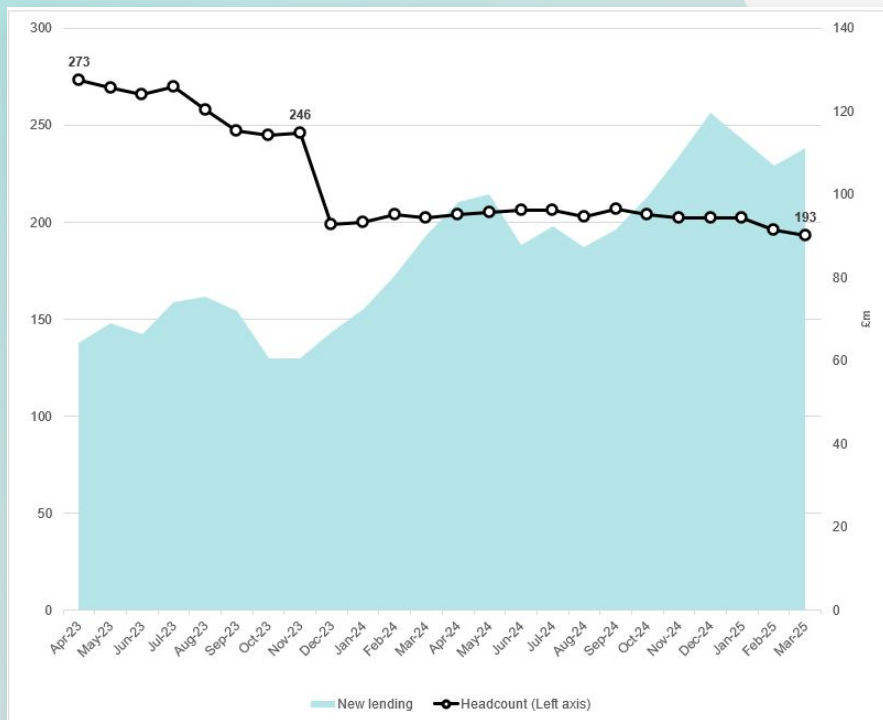


4

Impairment losses on financial assets



# Admin costs down 14% YoY



**Administration Costs Down £6.1m YoY: Reflects full-year benefit from FY24 restructuring and streamlined operational processes**

- **Staff Expenditure Reduced by £4.6m:** Achieved through a 15% reduction in average headcount while delivering a 39% YoY increase in new lending, underscoring improved productivity and operating leverage
- **Legal & Professional Fees Lower by £1.0m:** Cost reductions driven by insourcing, more disciplined engagement of external advisors
- **Operational Efficiency Gains from Glasgow Office:** Right-sized our London office to suit hybrid working and migration of roles to Glasgow centre-of excellence as a strategic, cost-effective growth hub  
- London office run rate costs down c. 40%
- **Restructuring Costs Decreased by £2.3m YoY:** Prior-year charges not repeated

# Group Profit and Loss

**Loss before tax narrowed 96% year-on-year to £1.2m, reflecting a return to profitability in H2**

**Net Fee Income (NFI) up 48% YoY, driven by:**

- Growth in third-party AuM
- Increased origination and servicing income

**Interest Income (NII) nearly doubled YoY to £15.7m (FY24: £7.9m) driven by:**

- 44% growth in Principal Investments AuM with 40% securitised.
- NIM improved to 2.70% (FY24: 1.06%) from tighter pricing and better funding terms
- £0.5m hedge accounting gain vs £4.0m loss in FY24 supported cleaner NII result

**Impairment Losses down 58% YoY to £3.5m (FY24: £8.4m)**

- Prior year impacted by legacy structured/development exposures
- Mortgage Division credit quality remains strong with low expected losses

| Audited                                                 | Year to<br>31 March<br>2025<br>£'m | Year to<br>31 March<br>2024<br>£'m (Restated) | Change      |
|---------------------------------------------------------|------------------------------------|-----------------------------------------------|-------------|
| <b>Funds under Management (FuM)</b>                     | <b>5,129</b>                       | <b>4,127</b>                                  | <b>24%</b>  |
| <b>Platform Assets under Management (AuM)</b>           | <b>3,233</b>                       | <b>2,783</b>                                  | <b>16%</b>  |
| Principal Investments                                   | 684                                | 473                                           | 10%         |
| 3rd Party Funded                                        | 2,549                              | 2,310                                         | 41%         |
| <b>New lending</b>                                      | <b>1,231</b>                       | <b>887</b>                                    | <b>39%</b>  |
| Net Interest Income                                     | 15.7                               | 7.9                                           | 99%         |
| Net fee income                                          | 22.0                               | 14.9                                          | 48%         |
| Net gains / (loss) on derecognition of financial assets | 0.8                                | (3.2)                                         | 125%        |
| <b>Net operating income</b>                             | <b>38.6</b>                        | <b>19.7</b>                                   | <b>96%</b>  |
| Administrative expenses                                 | (36.3)                             | (42.4)                                        | 14%         |
| Impairment losses on financial assets                   | (3.5)                              | (8.4)                                         | 58%         |
| <b>Total operating expenses</b>                         | <b>(39.8)</b>                      | <b>(50.8)</b>                                 | <b>22%</b>  |
| <b>Loss before tax</b>                                  | <b>(1.2)</b>                       | <b>(31.1)</b>                                 | <b>96%</b>  |
| (Gain) / Losses from derivative hedge accounting        | (0.5)                              | 4.0                                           | (111%)      |
| Exceptional operating costs                             | 0.4                                | 2.7                                           | (85%)       |
| <b>Underlying loss before tax</b>                       | <b>(1.3)</b>                       | <b>(24.4)</b>                                 | <b>95%</b>  |
| <b>Loss after tax</b>                                   | <b>(1.6)</b>                       | <b>(23.9)</b>                                 | <b>93%</b>  |
| <b>Gain/(loss) in adjusted EBITDA</b>                   | <b>3.2</b>                         | <b>(19.0)</b>                                 | <b>117%</b> |

# Balance Sheet

**Strengthened balance sheet with net assets up 16% YoY to £64.4m (FY24: £55.5m)**

**Loans & Advances** up 47% to £694.2m (FY24: £473.4m), driven by 39% growth in new lending and momentum in balance sheet & third-party originations

**Investment Securities** declined as expected due to shift to on-balance sheet securitisation, positioning the Group for future residual sale opportunities; no new investments made

**Lease Liabilities** increased due to new office leases in London and Glasgow, supporting regional footprint and long-term cost efficiency

**Interest-Bearing Liabilities** rose 41% YoY, aligned with loan book growth; driven by revolving facility drawdowns and a new securitisation positioning the Group for future residual sale opportunities; corporate debt up modestly (~11%)

**Cash & Cash Equivalents:** £68.2m, up 22% YoY (FY24: £55.7m), reflecting strong financing inflows and operational efficiency. Unrestricted Cash down to £10.5m (FY24: £16.8m) due to strategic reinvestment into loan book and securitisation readiness

| Audited                        | As at<br>31 March<br>2025<br>£'m | As At<br>31 March<br>2024<br>£'m (Restated) | Change       |
|--------------------------------|----------------------------------|---------------------------------------------|--------------|
| Cash and cash equivalents      | 68.2                             | 55.7                                        | 22%          |
| Other receivables              | 12.8                             | 10.7                                        | 19%          |
| Loans and advances             | 694.2                            | 473.4                                       | 47%          |
| Investment securities          | 34.7                             | 41.1                                        | (15%)        |
| Derivative financial asset     | 1.9                              | -                                           | -            |
| Other assets                   | 18.7                             | 19.1                                        | (2%)         |
| <b>Total assets</b>            | <b>830.5</b>                     | <b>600.0</b>                                | <b>38%</b>   |
| Other payables                 | (35.2)                           | (25.6)                                      | (37%)        |
| Lease liabilities              | (5.5)                            | (2.3)                                       | (141%)       |
| Derivative financial liability | -                                | (2.0)                                       | 100%         |
| Interest bearing liabilities   | (725.0)                          | (514.6)                                     | (41%)        |
| Deferred taxation liability    | (0.4)                            | -                                           | -            |
| <b>Total liabilities</b>       | <b>(766.1)</b>                   | <b>(544.5)</b>                              | <b>(41%)</b> |
| <b>Net assets</b>              | <b>64.4</b>                      | <b>55.5</b>                                 | <b>16%</b>   |
| <b>Total Equity</b>            | <b>64.4</b>                      | <b>55.5</b>                                 | <b>16%</b>   |

# Outlook

# FY26 Outlook & Medium-Term Strategy

**Scalable, capital-efficient growth driven by disciplined execution**

## FY26 Outlook

- Momentum in lending and attracting capital
  - Focus on volume, efficiency, margin
  - Lean cost base supports operating leverage
  - Continued automation and tooling
  - Broker Product Transfer rollout
- 

## Medium-Term Strategy

- Expand as a capital-light, tech-driven platform
  - Double lending, grow AuM
  - Maintain selective principal investments
  - Deepen institutional relationships
  - Greater adoption of AI to support platform scalability
- 

**We expect profit growth to be in line with current market expectations for FY26**

# Q&A

# Thank you